BUILDING THE WORLD WE BELIEVE IN

WILLIAM J. CLINTON FOUNDATION ANNUAL REPORT
A WORLD WHERE EVERY CHILD HAS THE SAME OPPORTUNITY TO SUCCEED. EVERY PERSON HAS THE CHANCE TO LIVE OUT THEIR DREAMS & OUR COMMON HUMANITY MATTERS MORE THAN OUR DIFFERENCES.

– PRESIDENT BILL CLINTON

TABLE OF CONTENTS

3 LETTER FROM PRESIDENT CLINTON

TRANSFORMING PHILANTHROPY

5 CLINTON GLOBAL INITIATIVE

GLOBAL HEALTH

12 CLINTON HEALTH ACCESS INITIATIVE

ECONOMIC INEQUALITY

18 CLINTON GIUSTRA SUSTAINABLE GROWTH INITIATIVE

22 CLINTON DEVELOPMENT INITIATIVE

26 CLINTON ECONOMIC OPPORTUNITY INITIATIVE

CHILDHOOD OBESITY

32 ALLIANCE FOR A HEALTHIER GENERATION

CLIMATE CHANGE

38 CLINTON CLIMATE INITIATIVE

42 THE CLINTON FOUNDATION IN HAITI

46 CLINTON PRESIDENTIAL CENTER

50 OUR GLOBAL REACH 2011

52 2011 FINANCIALS

54 THANK YOU

56 THE YEAR IN EVENTS

58 GET INVOLVED
DEAR FRIENDS,

In July 2001 we opened the Clinton Foundation offices in Harlem, with a staff of 14 people. Our new millennium was just beginning, and the challenges of our increasingly interdependent world were many. I knew then that I wanted to continue the work I had started in office, to build a stronger, more inclusive global community, and to give more people everywhere the chance to live out their dreams.

It’s hard to believe that more than a decade has passed since then, and that we’ve grown to more than 1,300 staff and volunteers in 50 countries, and that we’ve been able to touch so many lives across the globe. I knew then that I wanted to continue the work I had started in office, to build a stronger, more inclusive global community, and to give more people everywhere the chance to live out their dreams.

The inequalities and instabilities of our world still challenge us, but I believe we have reason to be optimistic about our future. Today we’re recognizing just how deeply we’re connected to people half a world away from us, and how firmly our fates are tied. We’re realizing that we have more power than ever before in history to shape the future. Today we’re recognizing just how deeply we’re connected to people half a world away from us, and how firmly our fates are tied. We’re realizing that we have more power than ever before in history to shape the future. The Foundation’s work over the past decade has been a story of people coming together, across sectors and continents and generations, to implement real solutions to the biggest challenges of our time.

When we began our HIV/AIDS work in 2002, only 200,000 people in developing countries were receiving the treatment they needed, and the cost of these medicines was prohibitively high. By working with governments on the demand side and pharmaceutical companies on the supply side, we were able to lower the cost of key medicines by as much as 90 percent – with the result that more than eight million people can now access the treatments they need, about half of them on contracts we negotiated, including 75 percent of the children getting lifesaving medicine.

We’ve since applied this approach to other global issues where we believe we can make a meaningful difference. Today we’re opening markets for clean energy technology and, in partnership with the C40 Cities Climate Leadership Group, helping the world’s largest cities take measurable action on climate change. We’re putting healthier foods and beverages in U.S. schools by collaborating directly with the industries that supply them – and improving the lives of 30 million students. We’re connecting small-business owners in the United States, Latin America, and Haiti with markets and resources that can help them flourish. And we’re helping smallholder farmers in Africa organize new agribusinesses that bring stability and growth to their communities.

Through our Clinton Global Initiative, we provide a platform for even more partnerships to take action. Since CGI’s inception, our members have made more than 2,100 commitments that have improved the lives of nearly 400 million people across 180 countries. And in 2011, we launched CGI America – a new meeting solely focused on improving economic recovery in the United States.

In early 2012 we also held our first conference focused exclusively on health and well-being, Health Matters: Activating Wellness in Every Generation. Held at the start of the Humana Challenge PGA TOUR event in Palm Springs, California, the conference brought together individuals, corporations, and organizations to identify new ways to contribute positively to the health of others. In the coming months we’ll explore new ways to extend the reach of Health Matters across the country.

None of this work would be possible without the dedication of our staff and volunteers and supporters worldwide – people who believe, as I do, that our work is only beginning. The question we face now is what we want the world to look like in another 10 years, and what we can do to realize that vision. I hope that you’ll support us on this journey, and that the following pages inspire you to join us in building the world we believe in.

Sincerely,

Bill Clinton
Founder, William J. Clinton Foundation
42nd President of the United States

Photo: President Clinton speaks with volunteers at Clinton Global Initiative University’s service day in Washington, D.C. Photo Credit: Barbara Kinney
TRANSFORMING PHILANTHROPY

CLINTON GLOBAL INITIATIVE
The Clinton Global Initiative’s mission is to inspire, connect, and empower global leaders to forge solutions to the world’s most pressing challenges. Since 2005, CGI Annual Meetings have brought together more than 150 current and former heads of state, 20 Nobel Prize laureates, and hundreds of leading CEOs along with heads of foundations, major philanthropists, directors of the most effective nongovernmental organizations, and prominent members of the media. CGI members have made more than 2,100 Commitments to Action, which are already improving the lives of nearly 400 million people in more than 180 countries. When fully funded and implemented, these commitments will be valued in excess of $69 billion.
OUR APPROACH

CGI helps its members – organizations from the private sector, public sector, and civil society – to turn ideas into action. CGI focuses its programs in four main areas: convening global leaders to take action; providing strategic advice; forging partnerships; and helping solutions achieve scale.

2011 CGI ANNUAL MEETING

The 2011 CGI Annual Meeting convened more than 1,200 leaders. Members made 194 Commitments to Action, valued at $6.2 billion, which will impact more than 100 million people when they are fully funded and implemented. Highlights of the 2011 Annual Meeting include the opening plenary session moderated by President Clinton that brought together nine distinguished heads of state – convened by President Felipe Calderón of Mexico and President Jacob Zuma of South Africa – to address global climate change; a one-on-one conversation, held between two of the most visionary peace-builders of our time, Aung San Suu Kyi and Archbishop Desmond Tutu; and Secretary of State Hillary Rodham Clinton, joined by Chelsea Clinton, for a conversation on current affairs, including topics on the Arab Spring, the role of technology in an ever-changing world, and empowering women and girls.

COMMITMENTS TO ACTION FROM THE 2011 ANNUAL MEETING

BUILDING 80 NEW SCHOOLS IN HAITI

Commitment by: Digicel Foundation

In 2011, the Digicel Foundation committed to providing new quality infrastructure for 80 schools in Haiti, launching the initiative in the north of the country. Along with building safe learning spaces, the Digicel Foundation aims to improve teacher capacity by funding teacher training programs to meet the needs of educators, especially those within rural schools. The commitment’s ultimate goal is to provide, over two years, 40,000 children with access to education through these schools. Additionally, upon completion of this commitment, the Digicel Foundation will have built 150 schools in Haiti since 2007.

GLOBAL SMOKE-FREE WORKSITE CHALLENGE

Commitment by: American Cancer Society; Mayo Clinic; Johnson & Johnson; GBCHealth

Partners: Russell Devo; U.S. Department of Health and Human Services; Campaign for Tobacco-Free Kids; World Health Organization

The “Global Smoke-free Worksite Challenge” is a global multi-sector partnership comprised of private sector companies, non-governmental organizations, governments, and intergovernmental organizations, which aims to expand the number of employees of all sectors able to work in a smoke-free environment. The partners are committed to adoption and implementation of 100 percent smoke-free worksites, and in 2011 committed to influence others to follow suit, and to offer support and share best practices to aid implementation. Partners also committed to support governments’ efforts to extend 100 percent smoke-free protections to all indoor worksites, public transport, and indoor public places, and, as appropriate, in other public places consistent with Article 8 guidelines of the World Health Organization Framework Convention on Tobacco Control.

COMMITMENTS TO ACTION – 2011 CGI AMERICA MEETING

RURAL OUTSOURCING: 1,000 TECH JOBS IN MISSOURI

Commitment by: Onshore Technology Services

In June 2011, Onshore Technology Services committed to creating 1,000 jobs over five years in two Missouri towns, Joplin and Macon. Onshore aimed to recruit and train underemployed and dislocated workers as information technologists, driving economic recovery in these rural towns. Recognizing their vital role in the recovery of these communities, Onshore also committed to recruiting women to fill at least 30 percent of these jobs. As a part of this commitment, and in an effort to create viable “job ecosystems,” Onshore aims to address the education, health care, housing, and childcare needs that often prevent individuals, particularly women, from joining the local workforce. Initially, Onshore focused its job-creation effort on Joplin, Missouri, a town in which thousands of jobs were lost due to the May 2011 EF-5 tornado. Beyond Joplin and Macon Missouri, Onshore plans to replicate its success throughout rural America, eventually creating 12,000 jobs.

MORE THAN 2,100

COMMITMENTS TO ACTION

improving nearly 400 million lives around the world

44 MILLION

CHILDREN

have gained access to improved quality of education

MORE THAN

$2.5 BILLION

in new capital has been invested in or loaned to small and medium enterprises
being protected or restored

for knowledge-sharing and networking.

includes plenary sessions, working sessions, and other special  

are required to develop a Commitment to Action:  

an explicit, and measurable plan that addresses a challenge  

and to seed activities to end child marriage in priority countries.  

in addition they committed to  

establish a network of donors to support programs to end child  

marriage worldwide.

Building on the successful model of the CGI Annual Meeting,  

President Clinton launched the Clinton Global Initiative University  

(CGI U) in 2007 to engage the next generation of leaders on college  

Campuses throughout the world. Each year, President Clinton invites  

students, national youth organizations, topic experts, and celebrities  

to discuss solutions to pressing global issues. The CGI U Meeting  

includes plenary sessions, working sessions, and other special  

events that provide participants with a wide variety of opportunities  

for knowledge-sharing and networking. In order to attend, all CGI U  

participants are required to develop a Commitment to Action:  

a new, explicit, and measurable plan that addresses a challenge  

on their campus, in their local community, or around the world.  

Their efforts have resulted in over 3,000 commitments to date. For  

the 2011 CGI U Meeting, 1,000 students from 349 schools, 90  

countries, and all 50 states made 950 commitments.

Since launching his commitment, the Grassroot Project has trained 58 college athletes to implement sports-based HIV  

prevention and life skills programming to 370 students at 14 middle schools in D.C. and has been able to forge 11 new partnerships,  

including the D.C. public and charter schools, with local D.C. universities, and numerous other governmental and nonprofit institutions.

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economic recovery in the United States by bringing together  

business, foundation, nonprofit, and government leaders. CGI  

America gathered nearly 1,000 attendees to work toward solutions  

that will target unemployment, prepare Americans as competitive  

global citizens, and rethink current models that shape the U.S.  

economy and society. This two-day convening is designed to be  

a working meeting that promotes collaboration and actionable  

solutions. At the 2011 CGI America meeting, participants made  

more than 100 commitments valued at $11.8 billion. When the  

projects are fully funded and implemented, these commitments  

will create or fill more than 150,000 jobs, provide professional  

training opportunities to more than 360,000 people, and invest in  

or loan to small and medium enterprises in excess of $350 million  

in the United States.

In 2012, CGI will be focused on providing its members with year-round opportunities to network, share knowledge, and collaborate with one another. Opportunities will include stand-alone engagements, such as topic-specific conference calls, as well as meetings to enable broader member participation.

CGI has also selected an annual theme for 2012: Designing for Impact. Throughout 2012, members will explore how they can design the future they wish to see and approach global challenges in a collaborative and action-oriented way.

commitment by: The Elders; The Ford Foundation;  

the creation of a secretariat, and to seed activities to end child  

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Looking ahead

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Commitment to Action 2011 CGI U Meeting

The Grassroot Project Expansion and Evaluation Commitment by: Tyler Spencer, Rhodes Scholar at University of Oxford

Washington, D.C. has the highest rate of HIV and AIDS of any state or district in the United States. Tyler committed to expand an initiative he created, called the Grassroot Project’s HIV Prevention Program, in order to educate and inform 500 public middle school students in Washington, D.C. The Grassroot Project trains college athletes from Georgetown University, George Washington University, Howard University, American University, and the University of Maryland to facilitate its sports-based eight-week HIV prevention and life skills program. Since launching his commitment, the Grassroot Project has trained 58 college athletes to implement sports-based HIV prevention and life skills programming to 370 students at 14 middle schools in D.C. and has been able to forge 11 new partnerships, including the D.C. public and charter schools, with local D.C. universities, and numerous other governmental and nonprofit institutions.

Girls Not Brides: Partnership to End Child Marriage Commitment by: The Elders; The Ford Foundation; NoVo Foundation; Nike Foundation

The Elders, the Ford Foundation, the Nike Foundation, and the NoVo Foundation committed to jointly establish “Girls Not Brides: The Global Partnership to End Child Marriage” and see it grow to a membership of at least 150 organizations running programs in at least 20 countries by December 2012. They also committed to raise $3 million to ensure the functioning of the partnership, the creation of a secretariat, and to seed activities to end child marriage in priority countries. In addition they committed to establish a network of donors to support programs to end child marriage worldwide.

CGI U

Building on the successful model of the CGI Annual Meeting, President Clinton launched the Clinton Global Initiative University (CGI U) in 2007 to engage the next generation of leaders on college campuses throughout the world. Each year, President Clinton invites students, national youth organizations, topic experts, and celebrities to discuss solutions to pressing global issues. The CGI U Meeting includes plenary sessions, working sessions, and other special events that provide participants with a wide variety of opportunities for knowledge-sharing and networking. In order to attend, all CGI U
Although treatments exist for infectious diseases such as HIV/AIDS, malaria, and tuberculosis, the developing world has had limited access to these treatments because of their high cost. A decade ago, only 200,000 people in developing countries were receiving treatment, with medicines that could cost over $10,000 per person annually. At its most basic, this problem was one of economics: the market for these medicines was disorganized and operating at a low-volume, high-cost model. And developing health systems lacked the infrastructure to diagnose and treat patients properly.

By collaborating with manufacturers on the supply side and governments on the demand side – and transitioning the market to a high-volume, low-cost model – we have reduced the cost of key drugs and enabled millions of people to receive lifesaving treatment. We’ve also applied this model to address treatments for malaria and tuberculosis, to improve access to diagnostics, and to scale up the delivery of lifesaving vaccines. We continue to work to economize and improve care in developing countries, with an ultimate goal of fundamentally changing the economics of global health and building health systems that are self-sustaining.
CLINTON HEALTH ACCESS INITIATIVE

The Clinton Health Access Initiative (CHAI) began its work by addressing the HIV/AIDS crisis and strengthening health systems in the developing world. CHAI, under the leadership of national governments and by working with key partners, is leading the way in developing life-changing programs that improve markets for medicines and diagnostics, lower the cost of and expand access to treatments, and build stronger health care infrastructure in underserved countries. CHAI creates and implements these programs with a sustainable model so that the governments they collaborate with will eventually maintain them. CHAI has expanded this model to increase access to treatments for malaria, diarrhea, and tuberculosis; accelerate the rollout of new vaccines; and lower maternal, child, and infant mortality.

STORY | IMPROVING PEDIATRIC CARE IN THE NIGER DELTA

The Niger Delta region of Nigeria is rich in oil but poor in infrastructure due to its history of strife. Before CHAI set out to make HIV/AIDS care accessible in the region, only a handful of hospitals were providing HIV services to the tens of thousands requiring it. With funding from the National Dutch Postcode Lottery, CHAI has been working to increase access to HIV/AIDS services for children through early infant diagnosis (EID) programs which could potentially avert up to 50 percent of deaths. CHAI’s work has resulted in a 350 percent increase in pediatric testing and an 80 percent return of patients who were previously not returning for treatment.

Without these efforts, Devine Udosen, an HIV-positive infant, could have easily fallen through the cracks and gone undiagnosed, untreated, and unknown. One major obstacle for EID in this region is the long lag between infant testing and delivery of results – days in which an immune-deficient child like Devine could suffer from fatal infections or malnutrition. But because of CHAI’s introduction of SMS technologies, which enable test results to be sent to labs and even patients via SMS “text” messaging, EID test turnaround times have been substantially reduced from 63 to 42 days – allowing Devine to begin lifesaving treatment three weeks earlier than previously possible. As a result of this work, 70 percent more children like Devine are now on treatment in the region.
 OUR APPROACH

CHAI works at the invitation of governments and closely with relevant partners to identify and address inefficiencies in health systems in order to improve and strengthen them and make them sustainable. CHAI also focuses on working with both the supply and the demand side of global markets for needed commodities to ensure access to treatment for those who are in need of it. Across all programs, CHAI seeks to have rapid and large-scale impact while ensuring solutions are sustainable and can be owned and maintained by government partners.

2011 PROGRAM HIGHLIGHTS

IMPROVING ACCESS TO HIV/AIDS TREATMENT

When CHAI began its drug access program in 2002, only 200,000 were on treatment and the common belief was that health systems in developing countries were too weak and the prices of needed treatments too high to make a significant impact on the HIV/AIDS crisis. In an effort to combat these problems, CHAI took a business-oriented approach that focused on collaboration with governments and partners to strengthen in-country health systems, while simultaneously working with drug manufacturers to lower costs of treatments and increase production for antiretroviral (ARV) treatment. To date, CHAI has reduced prices up to 90 percent for key HIV drugs and up to 80 percent for HIV diagnostics. Nearly four million people living with HIV are benefiting from these pricing agreements. Price reductions achieved between 2008 and 2011 will generate more than $1 billion in savings over the next five years. In 2010, CHAI began price negotiations for HIV treatment that will save the South African government $700 million over a two-year period. CHAI also helped the government use these savings to increase the number of people on HIV treatment from just over 900,000 in 2010 to approximately 1.7 million in December 2011.

EXPANDING ACCESS TO VACCINES & OTHER ESSENTIAL MEDICINES

CHAI has used its successful drug access model and strong partnerships with governments to expand into other areas of work, such as increasing access to optimal treatments for malaria and diarrheas as well as improving the availability of lifesaving vaccines. To expand access to the most effective malaria treatment, which is often unaffordable or unavailable, CHAI established the Affordable Medicines Facility-malaria—an innovative financing mechanism that has reduced the price of malaria medicines in the private sector by up to 80 percent. CHAI is also working to reduce child mortality from diarrhea, which kills an estimated 1.3 million children annually. By increasing access and affordability of the recommended treatment of zinc and oral rehydration salts (ORS), there is the potential to prevent over 90 percent of these annual deaths.

CHAI’s work in vaccines focuses on both lowering the prices of vaccines and increasing access to them in developing countries. CHAI supported Ethiopia to accelerate the introduction of the new vaccine for pneumonia—the pneumococcal vaccine—by two years, saving the lives of an estimated 23,000 children. In partnership with the Bill & Melinda Gates Foundation, CHAI negotiated a two-thirds reduction in the price of the critical new vaccine for diarrhea—the rotavirus vaccine—which is expected to save the global community an estimated $500 million over the next five years. Recently, CHAI has also negotiated a one-third reduction in the price of a five-in-one vaccine that is the cornerstone of immunization programs in developing countries, saving the global community an estimated $130 million over the next three years.

STRENGTHENING HUMAN RESOURCES FOR HEALTH

CHAI has expanded its efforts to address the Human Resources for Health (HRH) gaps in the developing world. The government of Rwanda asked CHAI to assist with launching a transformational initiative that will create a new model for health education and the delivery of foreign aid. Instead of small-scale cooperative efforts between individual U.S. and Rwandan academic institutions, this initiative will upgrade the Rwandan medical profession in a comprehensive way. U.S. academic institutions will also make an unprecedented commitment by supplying full-time faculty to collaborate with each other on all aspects of health professionals’ education. After eight years, the Rwandan government will be positioned to sustain the improved health workforce on its own without foreign aid. Through this initiative, CHAI has helped demonstrate a new aid paradigm for U.S. government resources, cutting out typical NGO overhead by reallocating close to $30 million directly to the Rwandan government for the first two years of the program.

LOOKING AHEAD

CHAI will continue the HRH program in Rwanda. Over the next eight years, Rwanda will build the health education infrastructure and health workforce necessary to create a high-quality, sustainable health care system with world-class doctors that will no longer be dependent on foreign aid.

Additionally, CHAI has already begun to develop national scale-up plans for diarrhea treatment across India, Kenya, Nigeria, and Uganda, with the purpose of helping countries to increase coverage to 80 percent over the next four years.

4 MILLION PEOPLE
benefiting from CHAI-negotiated prices on lifesaving ARVs

340,000 CHILDREN
in 34 countries accessing lifesaving treatments

80 PERCENT REDUCTION
in price of the most effective malaria medicines for private purchasers

$1 BILLION IN SAVINGS
for developing countries over the next five years through price reductions achieved between 2008 and 2011

STORY  DELIVERING LIFESAVING VACCINES IN ETHIOPIA

Pneumonia is the largest single infectious contributor to childhood mortality in Ethiopia. In fact, Ethiopia is one of the top 10 countries in the world with the highest burden of pneumonia in children under five years of age. In 2009, Ethiopia was approved to receive GAVI Alliance support to introduce a new vaccine—the pneumococcal vaccine—to combat childhood pneumonia and work toward the national priority of reducing infant mortality.

In 2010, due to a lack of global supply, the pneumococcal vaccine’s introduction in Ethiopia was pushed back to 2013. CHAI was already working with the Ministry of Health on vaccine introduction and felt 2013 was too long to wait, which would be wasteful and desperately needed by the children of Ethiopia. Through new agreements with GAVI and the development and implementation of needed evaluations and safety precautions, CHAI supported the ministry to create a plan to introduce the pneumococcal vaccine in 2011.

On October 16, 2011, Ethiopia launched the pneumococcal vaccine, two years earlier than expected. As a result of this, it is estimated that approximately 57,000 deaths per year due to pneumonia can be avoided in Ethiopia, and 104,000 under-five deaths will be avoided in the two years the vaccine is available ahead of schedule.

PHOTO: CHAI’s pediatric programs are helping 340,000 children across 34 countries access lifesaving treatments.

Photo: CHAI’s pediatric programs are helping 340,000 children across 34 countries access lifesaving treatments.
In some of the poorest regions of Africa, where much of the population is reliant on agriculture to sustain their livelihoods and support their families, farmers have the drive but lack the tools to cultivate their crops in the most productive way. In Latin America, the lack of opportunities for education and employment prevents the poor from working their way out of poverty. In the United States, particularly in urban and minority communities, many small business owners lack the resources and knowledge to keep their businesses up and running in the first critical years.

The common thread through all of these regions is that while intelligence, hard work, and ability are all evenly distributed, opportunity is not. This unequal distribution of opportunity – including access to investment capital, markets, and education – leads to huge economic disparities, both within and among countries, and prevents underserved populations from realizing their potential. By ensuring that the benefits and opportunities of our global economy are more evenly distributed, we can build a world where people everywhere have the chance to support their families, uplift their communities, and live out their dreams.
CLINTON GIUSTRA SUSTAINABLE GROWTH INITIATIVE

The Clinton Giutra Sustainable Growth Initiative (CGSGI) empowers individuals in developing nations with the tools needed to work themselves out of poverty. CGSGI’s current portfolio of projects in Colombia, Peru, and Mexico provides poor and vulnerable populations with access to marketable skills training and certification, guidance in best agricultural practices, and access to health delivery and other critical resources to enable new opportunities for improved income generation. Other projects target microenterprises with capacity building and market linkages. Additionally, investment funds in both Colombia and Haiti provide access to growth capital financing for small- and medium-sized enterprises, allowing these firms to become catalysts for job creation.

STORY ▶ PRESIDENT CLINTON VISITS COLOMBIA

On February 14, 2012, President Clinton and Canadian philanthropist Frank Giustra attended graduation ceremonies for trainees participating in CGSGI’s Income Generation and Job Training Project for youth trained in specific retail and call center trades. In conjunction with Shakira’s Pies Descalzos Foundation and Gente Estrategica (a private training facility), CGSGI facilitated the placement of 261 low-income youth over the last year through the project, and from this total, 61 youth graduated at the ceremony on February 14 in Bogotá. All graduates have completed internships at some of Bogotá’s largest retail establishments including Carrefour and Fenalco. CGSGI staff linked the low-income students to the training program, enabling their job training and placement. For most of these youth, this project has opened up their future paths to more possibility through increased opportunity for income generation and productivity. “I congratulate all of today’s graduates on their remarkable achievement,” President Clinton said. “Each of them represents one of the great promises of our world: that if you work hard and are given the right opportunities, you can provide a good life for yourself and your family.”
OUR APPROACH
CGSGI leverages private, public, and nongovernmental partnerships to assure multiple stakeholder commitment and market-based solutions. Additionally, CGSGI has an unyielding commitment to measurement and evaluation, providing real-time monitoring of all projects and requiring partners and operators to abide by project performance metrics.

2011 PROGRAM HIGHLIGHTS

JOB TRAINING & CERTIFICATION

Vocational training, a fundamental resource for breaking the cycle of poverty, is often out of reach for low-income and underserved populations. In Saacha, Colombia, CGSGI has partnered with SENA (the National Learning Service of Colombia) and CAMACOL (the Colombian Chamber of Construction) to establish the country’s first transportable construction training and certification facility. The facility has been initially placed in Ciudad Verde, the largest low-income housing development in Colombia. During the training and certification process, individuals have the opportunity to continue to work on-site and receive a salary. Currently, 3,191 individuals have been certified and 2,093 trained, with a goal of reaching 5,000 trainees by the end of this year. CGSGI, in partnership with Shakira’s Pies Descalzos Foundation in Barranquilla and Bogotá, has also provided opportunities for young individuals from low-income neighborhoods to receive training in skills that will lead to employment. To date the project has awarded diplomas to 261 graduates who received skills training in retail and call-center careers. All have been placed in internships and jobs.

GROWTH CAPITAL FOR SMALL- AND MEDIUM-SIZED ENTERPRISES

The high growth potential of SMEs in developing countries is often hindered by a lack of access to traditional financing. This financing gap impedes a developing nation’s economic growth, as SMEs are often the biggest contributors to employment. In an effort to bridge this gap, CGSGI has facilitated investments in collaboration with the Fundación Carlos Slim A.C. In Haiti, the Haiti Development Fund made its first investment of US $415,000 in Caribbean Craft to help revitalize the company, which was devastated by the 2010 earthquake. This investment will enable Caribbean Craft to expand by creating up to 200 new artisan craft jobs and work for 100 independent producers. In Colombia, Fondo Access has made its first two investments – one of US $1.35 million in Alimentos SAS, a juice manufacturer that will create 100 new manufacturing jobs and up to 177 indirect jobs at the small farmer level; and a US $455,000 investment in Fontel, S.A., a communications service provider that will open 20 new Internet and office service centers that will serve Base of the Pyramid communities and generate 66 new jobs.

BEST AGRICULTURAL PRACTICES & MARKET LINKAGES

In 2011, CGSGI continued to support the scale-up of the Poverty Reduction and Alleviation Program in the Cajamarca region of Peru. Through this program, an economic services center links local producers to regional and national buyers and provides technical assistance that farmers need to grow their crops to market standards. The center has helped more than 2,300 producers expand their businesses and access new markets. Similarly, CGSGI has been working with Tará, an organic spice business created and run by a group of 120 Afro-Colombian women. In 2011, as a result of a new branding campaign and promotions, Tará’s monthly sales have more than tripled. In Colombia, CGSGI is working with the National Hotel Association (COTECO) to provide business mentoring and workshops to small-scale producers in Cartagena. This helps producers meet the market requirements of large luxury hotels. Cumulative sales of the 32 small-scale producers participating in the project have surpassed US $1.75 million and transactions between producers and hotels have exceeded 3,100.

HEALTH & NUTRITION AS ENABLING FACTORS

Through the Cataract Surgeries Project, CGSGI, in partnership with Fundación Carlos Slim A.C. and the Ministerio de Salud de Peru (Peruvian Ministry of Health), is helping to create economic opportunities and significantly improve the quality of life and productivity for tens of thousands of Peruvians. This project has already achieved more than 33,000 surgeries of its 50,000 surgery goal.

CGSGI and Shakira’s Pies Descalzos Foundation have successfully impacted the lives of thousands of children and communities by serving more than 3.2 million healthy meals to vulnerable students who otherwise would not be receiving adequate nutrition at home – improving both their school performance and attendance.

LOOKING AHEAD

CGSGI plans to assess value chains across numerous sectors in Latin America. This analysis will lead to the formulation of projects to provide market-driven solutions (in cooperation with private sector buyers and employers) resulting in significant employment and income generation opportunities for poor populations. CGSGI will also conduct a full review of its strategy and project portfolio with a view to strengthen alignment with the Initiative’s primary goals.

4,000 JOBS created by more than 561 Colombian microenterprises

33,000 CATARACT SURGERIES completed in Peru freeing more than 14 million caretaker hours for productivity

TWO $20 MILLION INVESTMENT FUNDS established – one in Colombia and one in Haiti

3.2 MILLION MEALS served to Pies Descalzos students in Colombia

Photo: Derivados Lácteos Conga, a cheese company in Peru, connects with new markets through the tools provided by CGSGI’s Poverty Reduction and Alleviation Project. Photo Credit: Alethia Kang / Clinton Foundation

STORY # 9 POVERTY REDUCTION & ALLEVIATION IN PERU

CGSGI is working with corporate partners and involving NGOs in the Poverty Reduction and Alleviation (PRA) Project, which successfully links agricultural producers to new markets and provides them with technical assistance to build capacity. This project has been embraced by Derivados Lácteos Conga, a small company that produces a variety of cheese in the remote and poor region of Cajamarca, Peru. In this area of Peru, it is often difficult for small producers like Derivados Lácteos Conga to gain access to the appropriate training to help them increase their income and productivity and learn to shift to a demand-driven framework. As a result of CGSGI’s assistance since 2009, this small company has dramatically increased its producers’ income, payment practices have been regulated, and 16 new jobs have been created. CGSGI has helped this company to identify the demand for fresh cheese in different cities, provided training to ensure their products meet the requirements of the identified market, linked producers with these new markets, and provided technical assistance to improve the quality of cheese and increase the volume produced. The company’s resulting annual income, which has increased more than 10 times since CGSGI’s intervention, has helped Derivados Lácteos Conga build a new cheese processing plant and purchase a new truck.

cly 2011 Clinton Foundation Annual Report 2011
CLINTON DEVELOPMENT INITIATIVE
The Clinton Development Initiative (CDI) works to give smallholder farmers in Rwanda and Malawi the tools they need to increase their harvests and incomes and support their families and communities. In close collaboration with farmers and nongovernmental organizations, and at the invitation of the governments of Malawi and Rwanda, these programs provide access to better farming inputs and more stable markets – and ensure that communities can ultimately sustain themselves. CDI in Malawi is supported financially by the Salida Capital Foundation. CDI in Rwanda is a partnership between the Clinton Foundation and the Hunter Foundation.

STORY: SOY COOPERATIVE BRINGS PROFITS TO COMMUNITY
Kopama is a soybean production cooperative based in the Rwiniwaiwa sector, in Rwanda’s Eastern Province, that has benefited from improved inputs and training. Last season, Kopama, which has a total of 31 members (18 men and 13 women), produced soybean seeds on a plot of nine hectares, from which they harvested nearly 20,000 kilograms of soy. This dramatically improved the yield sold for profit, allowing the cooperative members to pay for health insurance and school fees for their children and to renovate their homes. They also learned how to make milk from soybeans, which helps them fight malnutrition in children under 5 years old. Kopama plans to continue to scale up their cooperative, and has purchased two additional plots of land on which they intend to build their headquarters and offices.
Our Approach
CDI works with local farmers to develop community associations, commercial farms, and agribusinesses to improve access to affordable inputs and sustainable markets. CDI’s founding principle is that these programs should include their own revenue generating capability, so that they become financially self-sufficient instead of relying on the ongoing support of foreign donors.

Malawi 2011 Program Highlights
The Anchor Farm Project
Smallholder farmers in Malawi face obstacles on both the production and market sides of their businesses. Yields are depressed by a lack of quality inputs, depleted soils, and outdated practices, and farmers often have difficulty finding stable markets that offer fair prices for their crops. The Anchor Farm Project is a CDI-operated 1,000 hectare commercial farm that provides neighboring smallholder farmers with access to quality inputs for maize and soy production, training and market access. In 2011, the 10,500 smallholder farmers in the Anchor Farm Project experienced a 150 percent increase in yields and a 167 percent increase in soy sales prices. As a result of both productivity and market access improvements since the project began in 2008, the profitability for smallholder farmers has increased by 567 percent.

The Trees of Hope Project
Deforestation remains a major environmental challenge in Malawi, contributing to soil depletion and watershed degradation. At the same time, smallholder farmers have not found it profitable to plant and maintain orchards for the years needed for trees to mature. The Trees of Hope Project was launched in 2007 in the Dowa and Neno districts of Malawi to reverse deforestation by making tree farming attractive and profitable for smallholder farmers. The project is a large-scale carbon sequestration program where the carbon offsets generated by tree planting are sold on the international marketplace. More than two million trees have been planted by 2,000 smallholder farmers since the program began, sequestering 200,000 tons of CO2. Additionally, CDI has worked to establish 200 small community nurseries, which are self-sustaining, profitable businesses for small villages. In 2011, 630,000 tree seedlings were prepped and grown in these nurseries.

Rwanda 2010 Program Highlights
Investing in Agribusiness: Soy & Coffee
Locally operated agribusinesses create jobs and help farmers build sustainable livelihoods. They provide reliable, long-term buyers for local produce and offer farmers a buffer against the price fluctuations that are endemic to the market. Although soybeans grow well in Rwanda, they have not been widely adopted because of the lack of demand. The Clinton Hunter Development Initiative (CHDI) and Rwandan co-investors established Mount Meni Soyoa Limited in 2009 to build and operate a large soy-processing factory that will produce cooking oil to supply the Rwandan markets and provide an export opportunity. The company will provide more than 30,000 farmers with jobs growing soy across three provinces of Rwanda, and the factory will create 120 jobs. In February 2012, the Soyoa factory broke ground and plans to complete construction this year. CHDI also has made significant advancement on another agribusiness in the region, the Rwandan Farmers Coffee Company (RFCC). Building upon CHDI’s longstanding work with Rwandan coffee farmers to increase their yields, RFCC will be a coffee roasting and packaging facility in Kigali that will have the capacity to process 3,000 tons of coffee every year, improving incomes for up to 50,000 local coffee farmers.

Enabling Reforestation
In Rwanda, CHDI focuses its work in the Eastern Province, one of the poorest and most challenging areas of the country, which suffers from poor rainfall and food shortages. CHDI works with the government of Rwanda and other nongovernmental partners to improve market-driven agricultural efforts. From 2008 to 2011, CHDI expanded its cassava-growing program in the Eastern Province by 5,000 families by encouraging farmers to pass on new cuttings to their neighbors. This program has helped to reduce famine where the cassava is being grown.

Looking Ahead
In Malawi, CDI is expanding the Anchor Farm Project, partnering with an additional 100,000 smallholder farmers. Additionally, CDI is finalizing plans to expand the Anchor Farm Project to one country in 2012 and two countries in 2013.

In Rwanda, CDI will complete construction of both a soya processing plant and coffee roasting and packaging factories.
CLINTON ECONOMIC OPPORTUNITY INITIATIVE

The Clinton Economic Opportunity Initiative (CEO) promotes economic growth in economically distressed and emerging communities by enlisting Americans with business expertise to help local entrepreneurs compete and succeed. CEO believes that enabling entrepreneurship is one of the strongest ways to create lasting economic growth in underserved communities because it creates jobs, promotes development, and generates wealth in those communities. By creating, implementing, and scaling sustainable and impactful models to support entrepreneurship, CEO strives to help entrepreneurs develop the strategic, management, and operational capacity to compete in the marketplace and contribute to their communities.

STORY • CREPINI EXPANDS FACTORY IN BROOKLYN

With a dream to share food from their homeland with American households, Paula Rimer and Eric Shkolnik opened Crepini, a Brooklyn-based specialty food company in 2007. Four years later, the business had reached capacity in their small facility, and they sought out the Clinton Foundation’s Entrepreneur Mentoring Program to get help with the development of a strategy for continued growth. Volunteer mentor Bill Levine of Sarabeth’s Kitchen worked with Crepini to utilize tax credits that allowed them to open an expanded manufacturing space and introduced Paula and Eric to dozens of new industry connections and potential customers. Since moving into the new space, production output has doubled, revenue has increased by 39 percent, and Crepini has created five new jobs in their neighborhood.
OUR APPROACH

CEOs aim to accelerate economic progress in underserved U.S. communities by enabling business-to-business public service and by providing entrepreneurs with the support they need to succeed in the marketplace.

2011 PROGRAM HIGHLIGHTS

MOBILIZING AMERICA’S ENTREPRENEURS

The CEO’s Entrepreneur Mentoring Program (EMP) is a partnership with Inc. magazine that facilitates high-impact mentoring relationships between successful business leaders and entrepreneurs building growth companies in underserved communities. This year, the program began integrating veteran small business owners as mentors. There are more than 3.6 million veteran-owned firms in the United States that generate nearly $1.6 trillion in receipts and employ more than 8 million Americans. For the men and women who fought in Iraq and Afghanistan, these enterprises represent an important opportunity to reverse the disproportionate effect of unemployment, which is significantly higher for veterans than for the U.S. population overall.

Eighty-three percent of EMP mentees achieved the goals they set with their mentors, and in addition, 25 percent acquired new clients, 25 percent developed new products or services, and 92 percent reported that the EMP helped their business overcome the impacts of the recession.

UNIVERSITY-BUSINESS PARTNERSHIPS

Since the financial crisis began, small business owners have been faced with a myriad of obstacles to obtaining the loans they require to ensure their businesses’ survival and growth. In response, CEO worked in partnership with Seedics Financial, a not-for-profit community development financial institution, to develop and run a pilot program that would provide recent recipients of a Seedics Financial loan with a comprehensive assessment of the current health of their businesses, as well as a customized set of recommendations and action steps on how to optimize the use of their loan dollars. As part of the pilot program, local New York City small business owners who had been approved for a Seedics Financial Loan were provided 10-week business assessments and recommendations conducted by senior consultants and business school students through CEO’s partnership with Booz & Company and New York University’s Stern School of Business. Once the assessments were completed, each loan recipient was provided with the opportunity to execute against the business recommendations borne out of the assessments by participating in CEO’s EMP or working with a vendor from Seedics Financial’s network of small business service providers. Over the course of the 18-month pilot period, 17 small businesses in the New York area received pro bono consulting services in the form of baseline assessments performed by Booz & Company/NYU Stern volunteers, and these businesses were provided with a total of approximately $5 million in loan financing through Seedics Financial.

ENLISTING THE EXPERTISE OF FINANCIAL INSTITUTIONS

Historically speaking, a leading impediment to growth amongst minority-small businesses is access to financing, as most of these businesses tend to be undercapitalized. CEO partnered with UBS Wealth Management Americas to design a pilot program to address the unique needs of high-growth minority entrepreneurs within the local New York City area. Over the course of the six-month pilot, entrepreneurs who ran high-growth businesses with significant potential for job creation received pro bono strategic financial and business advice from a UBS financial adviser and a dedicated client from his or her corresponding network. Together, these financial advisor and client teams, with ongoing support from UBS’s network of specialists and thought leaders, provided each small business owner with the necessary support to sustain and grow their business.

CEO believes that the program has the potential to become a best practice in terms of how leading financial institutions leverage their human resources and operational infrastructure to better meet the needs of small businesses.

MORE THAN 75,000 VOLUNTEER HOURS

of consulting and mentoring donated to entrepreneurs

$15 MILLION of pro bono consulting services

92 PERCENT OF PARTICIPANTS credit the Entrepreneur Mentoring Program for helping their business overcome the impacts of the recession

LOOKING AHEAD

In 2012, CEO will continue to run the Entrepreneur Mentoring Program in its current cities and expand the program to better address the unique needs of women, minority, and veteran entrepreneurs. Additionally, CEO is currently working with other nonprofit, governmental, and private sector partners to explore projects that could enhance the access of critical services and resources to more entrepreneurs.

Photo: Through CEO’s Entrepreneur Monitoring Program, Richard Gengler, founder of Previa Health Solutions, and his mentor Rob Millar, CEO of Gaming Capital Group, transformed Previa’s revenue model through a strategic pricing approach.

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The rising rate of childhood obesity is the single biggest health issue in the United States. One out of every three young people are overweight because of a number of growing trends, including the convenience of fast food, the high cost of healthier options, and a lack of access to resources that can help children and their families live better. With this rise, too, comes a greater incidence of obesity-related health issues that drive up the cost of health care, including type 2 diabetes and heart disease.

Because children have limited ability to control their own circumstances – where they go to school, which doctor they see, what type of snacks are available at home – any approach to eradicating childhood obesity must focus on systemic changes as well as individual ones, and address all factors and environments that affect a child’s life. And for every dollar invested in prevention, the benefits are many – from reduced health care costs to the emergence of a healthier, more active generation of American kids.
ALLIANCE FOR A HEALTHIER GENERATION

Today nearly one out of three young people in America, ages 2 to 19, are already overweight or obese, leading to a dramatic rise in type 2 diabetes among children and presaging numerous health problems in adulthood. The Alliance for a Healthier Generation, founded by the Clinton Foundation and the American Heart Association, is leading the charge against the childhood obesity epidemic by engaging directly with industry leaders, educators, parents, doctors, and kids themselves. The goal of the Alliance is to reduce the nationwide prevalence of childhood obesity by 2015.

STORY • PALMETTO ELEMENTARY SCHOOL MAKES WELLNESS A PRIORITY

Palmetto Elementary, located outside of Atlanta, Georgia, is a true model of health and wellness. In order to ensure students get opportunities for movement throughout the school day, they start their morning with a quick physical activity dance break. In addition, teachers have started to incorporate physical activity into lesson plans, which provides students with a chance to get energized while still focusing on academics. Physical activity is also a focus at school celebrations. Instead of birthday parties featuring unhealthy food items, Palmetto holds a monthly event that showcases various physical activity stations. Palmetto’s students are also learning healthy eating habits. All of the food and beverages served on campus meet the Alliance for a Healthier Generation’s stringent nutrition criteria. Students are offered a variety of healthy meal options that feature whole grains and fruits and vegetables. Building a healthy school environment benefits students, teachers, and staff. Palmetto Elementary provides its staff members with a variety of wellness opportunities such as a running and walking club and Zumba fitness classes. Family members also join in the healthy fun by participating in events like Parent-Teacher Basketball Night.
OUR APPROACH
Because there is no single cause and no single solution for childhood obesity, the Alliance works to positively affect all the places that can make a difference in a child’s health including homes, schools, doctors’ offices, and communities. Alliance initiatives address both the macro- and micro-level changes necessary to combat the childhood obesity epidemic.

2011 PROGRAM HIGHLIGHTS

INITIATIVES FOR HEALTHIER SCHOOL MEALS
Students consume up to 50 percent of their daily calories at school, making the school meal one of the key places to positively impact health and nutrition. Preparing and serving a healthy meal, however, is often cost-prohibitive for schools and requires the engagement of a broad spectrum of stakeholders, from providers to school boards. In 2011, the Alliance launched a new multi-industry voluntary agreement to bring together leading food manufacturers, group purchasing organizations, and technology companies to help America’s schools serve healthier meals at more affordable prices. As a result of these agreements, more than 30 million students will have access to healthier school meals.

The Alliance also teamed up with celebrity chefs to create healthy, nutritious recipes that are easy to prepare in school cafeterias. The program kicked off with a set of eight new recipes from television personality, author, and founder of the Yum-o! Organization Rachael Ray.

THE HEALTHY SCHOOLS PROGRAM
Every day in the United States, 53 million people go to a school to work or to learn, making schools powerful places to shape the health, education, and well-being of students and staff. The Alliance’s Healthy Schools Program has demonstrated tremendous success since its launch in 2006, scaling up to support more than 14,000 schools in their efforts to create healthier environments where physical activity and healthy eating are accessible and encouraged. The Healthy Schools Program is anchored by four objectives: establishing a healthy school environment as an education priority; providing healthier food options for students during the regular and extended school day; increasing opportunities for students to move and play; and developing programs for teachers and staff to become healthy role models.

In June 2011, the Alliance received a $23.2 million grant from Robert Wood Johnson Foundation (RWJF) to expand and extend the Alliance’s Healthy Schools Program through 2014. Since 2006, RWJF has awarded the Alliance more than $51 million to transform schools into healthier places, making the Healthy Schools Program the largest single investment of its $500 million commitment to reverse the childhood obesity epidemic.

THE HEALTHIER GENERATION BENEFIT
Until recently, few insurance plans covered the prevention and treatment of childhood obesity. To address this banner, the Alliance created the Healthier Generation Benefit to provide eligible children and families access to at least four follow-up visits with a primary-care provider and four visits with a registered dietitian per year. Reaching more than 2.4 million young people, the Healthier Generation Benefit is available from some of the nation’s leading employers and insurance companies including Aetna, Accenture, Blue Cross and Blue Shield of North Carolina, Blue Cross Blue Shield of Massachusetts, Highmark, Inc., Humana, and WellPoint.

HEALTHY OUT-OF-SCHOOL TIME
After school programs, community centers, youth clubs, faith-based organizations, summer camps, parks, and recreation facilities play an essential role in empowering youth to make healthy choices and become leaders and advocates for physical activity and healthy eating. In the fall of 2011, the Alliance launched an exciting new effort working to create healthier out-of-school time environments. Starting with five communities, the Alliance is working with local organizations to create healthier out-of-school time settings. By following the Alliance’s Healthy Out-of-School Time Framework, organizations are able to improve access to healthier foods, increase physical activity opportunities, and engage in positive youth development.

LOOKING AHEAD
The Alliance ultimately seeks to support more than 30,000 schools across the nation as they transform into healthier places; to increase access to healthier foods and physical activity to millions of youth in out-of-school time settings; to extend health care benefits related to the prevention and treatment of childhood obesity to more than six million kids; and to continue working in schools to support food services professionals in healthy menu planning and cooking techniques.
Our world is warming at an unsustainable rate. The ways in which we consume and produce energy today will affect our environment tomorrow. Already we can see how climate change is disrupting fragile ecosystems, exacerbating inequality, and fueling competition over finite resources. Most of the world’s population now lives in cities, which occupy 2 percent of the world’s landmass but contribute to more than two-thirds of global greenhouse gas emissions. And emissions from deforestation account for another 17 percent of the world’s total.

By targeting these root causes of climate change, we can develop solutions to help change the course of our planet’s future. Cities can lead the charge by introducing cleaner public transportation, alternative waste management, and building retrofits. Communities that depend on forests can be engaged in conserving them. And collectively, we can demonstrate that measures to protect our environment can also benefit our economies by saving money for governments and individuals while creating local jobs.
Clinton Climate Initiative

Building on President Clinton’s longstanding commitment to the environment, the Clinton Climate Initiative (CCI) is implementing programs that create and advance solutions to the root causes of climate change – while also helping to reduce our reliance on oil, saving money for individuals and governments, creating jobs, and growing economies. CCI, in partnership with the C40 Climate Leadership Group (C40), focuses on helping large cities reduce their carbon emissions. Other programs aim to increase energy efficiency through building retrofits; to increase access to clean energy technology and deploy it at the government, corporate, and homeowner levels; and to reverse deforestation by preserving and regrowing forests.

Story: C40-CCI Hybrid & Electric Bus Test Program Launches

Launched in June 2011, in an initial group of four Latin American cities – Bogota, Curitiba, Rio de Janeiro, and Sao Paulo – this innovative program seeks to reduce the carbon footprint of public transportation in Latin America and develop a market for fuel efficient, low carbon buses in the region. Supported by the Inter-American Development Bank (IDB), the program brings together cities, bus technology companies, and local transport operators to test bus technology performance in city-specific driving conditions and duty cycles. Through the publication of results, it establishes the case for investment in hybrid and electric buses. Ultimately, the program aims to catalyze the deployment of up to 9,000 buses across Latin American cities over the next five years, with steady-state reduction of annual CO2 emissions by 475,000 tons.

Bus testing has so far been conducted in Rio de Janeiro and Sao Paulo, and focused on comparing hybrid diesel-electric technology to conventional diesel technology. Results measured a range of factors from exhaust emissions to energy performance, following a rigorous test protocol based on simulating real-world driving conditions. Promising findings show that hybrid technology is more fuel efficient and produces fewer local air pollutants and greenhouse gases than conventional diesel buses.

New campaigns will run across all four cities, with a final report released by October 2012. Thereafter, program expansion, including a focus on market development strategies and the possible addition of new cities, will get underway.
OUR APPROACH
CCI operates at the nexus of business, politics, and environmental groups, where there is tremendous opportunity for bridging understanding. Across all of its programs, CCI uses a holistic approach to address the major sources of greenhouse gas emissions and the people, policies, and practices that impact them.

2011 PROGRAM HIGHLIGHTS
C40-CCI CITIES
Cities have emerged as a leading force for global action on climate change. Home to half the world’s population and growing rapidly, cities are on the frontlines of climate change, responsible for 70 percent of global carbon emissions and increasingly vulnerable to climate risks and impacts.

Established in 2005, the C40 Cities Climate Leadership Group (C40) is a network of large and engaged cities from around the world committed to implementing meaningful and sustainable climate-related policies, programs and projects. In 2011, C40 and CCI’s Cities Program formed a closer alliance, positioning the combined effort as one of the preeminent climate action organizations in the world.

C40 now focuses on seven initiative areas – Transportation, Energy, Solid Waste Management, Sustainable Communities, Measurement and Planning, Water Drainage & Infrastructure, and Sustainable Finance & Green Growth – convening data-drivers and action-oriented networks of cities with common goals and challenges. C40 supports these efforts through a suite of services including facilitation of peer-to-peer exchange, direct technical assistance, communications, and award-winning research.

C40 Cities gather regularly via coordinated workshops and as a whole biannually. The most recent Mayors Summit in Sao Paulo in 2011 drew international recognition for the critical role cities are playing in tackling the challenges of global climate change.

BUILDING RETROFIT PROGRAM
More than one-third of worldwide energy is consumed in buildings, accounting for more than 15 percent of global carbon emissions. Reducing building energy use can have both significant environmental and economic impacts, yet many building owners continue to face significant barriers to action.

To address financial barriers to residential retrofit projects, CCI has piloted the Home Energy Affordability Loan (HEAL) Program in Arkansas. HEAL helps facilitate a commercial retrofit to local employers and gives their employees an opportunity to receive home energy audits. Employees who choose to make energy efficiency home improvements as a result of the audit can finance these retrofits through payroll deductions. As of early 2012, HEAL had completed 650 residential audits and 175 retrofits. In 2011, CCI was also invited by the White House to assist in the development of the Better Buildings Challenge, which was launched by President Obama in February 2011 with a goal of making American buildings 30 percent more energy efficient by 2020. Additionally, CCI has helped to advance the AFL-CIO’s commitment, announced at CGI America, to mobilize pension funds to invest in making U.S. infrastructure more energy efficient.

FOREST PRESERVATION & RESTORATION
Deforestation continues to be a major source of global carbon emissions. The CCI Forestry program is working with governments and local partners in Cambodia, Guyana, Indonesia, Kenya, and Tanzania in two principle areas: developing sustainable forest management projects and measuring forest carbon emissions. Together these activities can help countries create a new revenue stream from the sale of carbon credits on the international carbon market. In 2011, CCI’s second Cambodian project in Siem Reap province worked to legalize 35 small community forest sites under national law in preparation for sale of carbon. Revenues from these sales are then used for local community livelihood projects, which are also being piloted by CCI.

CLEAN ENERGY
The CCI Clean Energy Program seeks to accelerate the deployment of low-emission energy technology at commercial scale in order to make a material impact on climate change mitigation. The program focuses on large-scale solar energy and carbon capture and storage (CCS). In 2011, CCI worked to advise governments and to coordinate with both the solar and the finance industries in India, South Africa, Australia, Morocco, China, the Netherlands, and Malaysia.

LOOKING AHEAD
CCI plans to continue to expand its work with C40 Cities; expand the domestic Building Retrofit Program to include work with pension funds, states, financial institutions, and other stakeholders to accelerate the deployment of pension funds towards building retrofits and energy efficiency; replicate and expand the reach of the HEAL program; evaluate potential projects to assist island nations in improving their energy efficiency and reducing their consumption and expenditures on fossil fuels; and explore opportunities to assist Asian countries and property owners with enhancing energy efficiency.

4,734 CLIMATE ACTIONS taken by cities in C40
10 SUSTAINABLE FOREST MANAGEMENT PROJECTS encompassing 644,000 hectares of land and benefiting more than 353,000 people
650 RESIDENTIAL AUDITS completed in Arkansas through the HEAL program

STORY # HEAL PROGRAM BENEFITS ARKANSAS RESIDENT
The Home Energy Affordability Loan (HEAL) program recently partnered with the University of Arkansas for Medical Sciences (UAMS) to pilot the HEAL Program. As an employee of UAMS and beneficiary of the new pilot program, Shirley Stokes received a free indoor air quality assessment, during which high levels of carbon monoxide were detected around her malfunctioning stove. Due to the health and safety concerns associated with such a leak, the HEAL team instantly "red-tagged" the appliance and took it out of service. Later – and based on recommendations made in Mrs. Stokes’ Personal Energy Plan – a HEAL-approved contractor installed a new stove, and HEAL came back with monitoring equipment to ensure that the new appliance was free of carbon monoxide leakage. It is also estimated that the Stokes family will save $343 annually on their utility bills and reduce their greenhouse gas emissions by 5,732 pounds annually, all at a net cost of $710 after $894 in utility rebates were applied. Shirley Stokes has been a dedicated UAMS employee for the last 13 years. "It felt honored that my company thought that much of me, my surroundings, and my home life," she said. "I feel very pleased with that."
THE CLINTON FOUNDATION IN HAITI

The Clinton Foundation has been actively engaged in Haiti since 2009, focusing on private sector investment and job creation in order to create long-term, sustainable economic development. After the devastating earthquake in 2010, President Clinton formed the Clinton Foundation Haiti Fund and raised $16.4 million from individual donors for immediate earthquake relief efforts. Since 2010, the Clinton Foundation has spent a total of $28 million in Haiti, including relief funds as well as projects focused on restoring Haiti’s communities, sustainable development, and capacity building. In 2011, the Clinton Foundation refocused its efforts in Haiti from emergency relief to long-term development and strategic planning, putting emphasis on private sector investment and job creation as well as capacity building and education.

STORY ▲ HAITI INVESTORS CONFERENCE INVITES ECONOMIC GROWTH

The Clinton Foundation co-hosted the second Haiti Investors Conference with the government of Haiti and the Inter-American Development Bank (IDB), attracting over 1,100 participants from 32 countries to Port au Prince for the two-day event. The government of Haiti has committed to improving the business climate in Haiti and making Haiti more receptive to foreign investment. This conference clearly demonstrated the international community’s strong interest to work in Haiti, create jobs, and grow the economy. The conference focused on key sectors such as apparel and manufacturing, tourism, agriculture, and infrastructure, and provided a forum for participants to meet partners and government representatives to initiate new deals or work towards finalizing agreements. President Clinton, President Martelly, and President Moreno of the IDB delivered opening remarks for this event to a packed conference room overflowing with investors eager to explore opportunities in the newly emerging Haitian market.
OUR APPROACH
In 2011 the Clinton Foundation, working closely with the Haitian government, refocused its efforts on Haiti’s long-term recovery and development objectives. The Foundation facilitated numerous projects and investments in the priority areas of agriculture, apparel and manufacturing, tourism, artisans, energy, and small and medium business development.

2011 PROGRAM HIGHLIGHTS
PRIVATE SECTOR INVESTMENT AND JOB CREATION
President Clinton and the Clinton Foundation have continued to work alongside the government of Haiti to foster economic development and job creation by working with international investors and donors to help rebuild the country. During 2011, the Foundation facilitated more than 30 investor and donor missions to Haiti, and co-hosted the second Haiti Investors Conference, bringing together more than 1,100 Haitian and international investors. To establish a new source of financing for small- and medium-sized businesses, the Clinton Foundation, with support from the Carlos Slim Foundation and Frank Giustra, created a $20 million investment fund, the Haiti Development Fund (HDF). HDF made its first loan of $415,000 to the government of Haiti across various sectors.

CAPACITY BUILDING
One of the Clinton Foundation’s priority areas is capacity building for Haitian institutions to contribute to sustainable, long-term development. In 2011, the Clinton Foundation donated $500,000 to the government of Haiti for capacity building programs which will support the government as it works to actively improve its business climate and attract new investors through their “Haiti: Open for Business” campaign. To address Haiti’s high energy costs and environmental concerns, the Clinton Foundation is working with the Haitian government, a variety of green technology companies, and organizations in Haiti on low-cost, clean energy and green infrastructure alternatives such as creating recycling programs and promoting solar installations. Additionally, the Clinton Foundation is building environmentally friendly schools in the remote L’Ile-aux-Chiens region.

EDUCATION
According to Haiti’s Ministry of Education, there are still 400,000 children in Haiti who do not have access to primary education. In response, the government of Haiti launched their Back to School Initiative to provide free, universal primary education. The Clinton Foundation donated $1.25 million to this fund, which will subsidize school fees for 400,000 students across the country for one year. In order to provide a safe and welcoming environment for students to learn, the Clinton Foundation is actively working with stakeholders to build nearly 1,000 schools with concrete floors and walls, solar power installations, and classrooms equipped with blackboards, whiteboards, tables, and chairs.

story: powering haiti with clean energy

In 2010, NRG Energy made a $1 million commitment through the Clinton Global Initiative to provide solar power for the Boucan Carré region in Haiti. NRG selected the Solar Electric Light Fund (SELF) as their implementing partner, and together they began identifying sites throughout the area that would benefit from solar power installations. Over the past two years, the Clinton Foundation has worked with NRG and SELF to select local schools, health clinics, businesses, and agriculture initiatives where solar power could have the greatest impact. One recipient of this initiative is the Lashto Fish Farm, an extension of Caribbean Harvest’s already successful fish farm model. NRG and SELF installed 63 230W panels equating to approximately 14.9kW of electricity to power the air pumps for the fish tanks, generators, and all other necessary power operations at the Lashto fish farm. This has enabled the fish farm to increase production, create new jobs, and provide inexpensive fish to neighboring schools and health clinics to increase the nutrition and protein in their feeding programs.

LOOKING AHEAD
In 2012 the Clinton Foundation will seek to bolster its work in Haiti in the priority areas of economic development and job creation, education, and capacity building by engaging new partners, facilitating additional investments, and strengthening strategic development initiatives. In 2012 President Clinton will lead targeted investor missions in priority sectors of the Haitian economy, building on the strong progress that has been made since the earthquake and focusing international attention on the positive economic opportunities that exist in Haiti.

$28 MILLION in overall assistance since the 2010 earthquake
$500,000 GRANT to the government of Haiti for capacity building
$1.25 MILLION EDUCATION GRANT to the government of Haiti to support their Back to School Initiative
30 INVESTOR MISSIONS coordinated to Haiti

Photo: The Clinton Foundation is working with the Haitian government to address high energy costs by installing solar panels in the Boucan Carré region. Photo Credit: Solar Electric Light Fund
CLINTON PRESIDENTIAL CENTER
Since opening its doors in 2004, the William J. Clinton Presidential Center and Park has welcomed more than two million visitors from around the world. The Center is a reflection of the work – past, present, and future – of the 42nd president of the United States.

As a premier educational and cultural venue, the Center presents a variety of special events, temporary exhibits, educational programs and lectures throughout the year.

Located in Little Rock, Arkansas, the Center includes the Little Rock offices of the Clinton Foundation, the William J. Clinton Presidential Library and Museum and the University of Arkansas Clinton School of Public Service.

STORY ■ HONORING THE LITTLE ROCK NINE
In February 2011, President Clinton and the eight surviving members of the Little Rock Nine celebrated the opening of a new exhibit at the Center featuring one of the Little Rock Nine’s Congressional Gold Medals. In 1999, President Clinton, on behalf of Congress, presented the Congressional Gold Medals to the Little Rock Nine for “their selfless heroism and the pain they suffered in the cause of civil rights by integrating Central High School in Little Rock, Arkansas in 1957.” The members of the Little Rock Nine collectively gifted one of their Congressional Gold Medals to the Clinton Foundation in honor of their warm and lasting relationship with President Clinton.

Congressional Gold Medals are unique and specially created for their recipients by the United States Mint. This medal features the nine students walking up the steps of Little Rock Central High School in 1957, as they are escorted by the 101st Airborne. The medal exhibit is a complement to the museum at Central High School, reminding visitors of how nine courageous young students changed the course of our nation’s history.
Commemorating Governor Clinton’s Historic Campaign

Opportunity. Responsibility. Community. These three principles were unveiled on the steps of The Old State House when then-Governor Bill Clinton formally launched his presidential campaign in Little Rock, Arkansas in 1991. To mark the 20th anniversary of this historic announcement, the Clinton Foundation hosted a homecoming filled with the people that helped shape the campaign, the presidency, and the ongoing work of the Foundation.

The weekend began on September 30, 2011, with the dedication of the Clinton Presidential Park Bridge and the William E. “Bill” Clark Wetlands. President Clinton, Secretary of State Hillary Rodham Clinton, and Chelsea Clinton dedicated these new attractions in downtown Little Rock along with more than 700 guests. Later that day, Secretary of State Hillary Rodham Clinton spoke to a standing-room-only crowd at the Center’s Frank and Kula Kumpuris Distinguished Lecture Series about a range of pressing world issues.

That evening, the Clinton Foundation hosted a panel titled “Re-imagining the Progressive Tradition” with key officials who were a part of the Clinton Administration and campaign. President Clinton closed the session by looking back at both the challenges and successes that faced the country near the end of the 20th century.

On Saturday, October 1, a crowd of more than 5,000, including President Clinton and Secretary Clinton, gathered where it all began, at The Old State House. President Clinton stood in front of a familiar backdrop and reiterates the three campaign principles he outlined in 1991 and how they continue to serve as guiding principles of his post-presidential work. During the evening, the legendary rock band Chicago performed at the center, commemorating the celebration.

Educational & Cultural Destination

The Center hosts dynamic temporary exhibits annually, which cover a wide range of topics and present unique stories. In February, the Center welcomed “The Secret Art of Dr. Seuss,” a rare glimpse into the artistic life of the celebrated American icon. During Dr. Seuss’s birthday week, the Center hosted more than 3,700 students and teachers.

The music and legacy of the King of Rock ‘n’ Roll filled the Center during the summer of 2011. In partnership with Smithsonian Institution, “Elvis at 21, Photographs by Alfred Wertheimer” captured Elvis Presley on what was the threshold of his rise to superstardom in 1956. In partnership with Graceland, the Center presented a second Elvis exhibit that featured a collection of his personal and iconic artwork and memorabilia. The exhibit continued his story after 1956, and how he changed the culture and world of popular music.

The year’s final exhibit, “Nathan Sawaya: The Art of the Brick,” showcased an amazing collection of sculptures created entirely of LEGO® toy bricks. This exhibit provided a fun and unique forum to engage students in hands-on activities that emphasized science and math. Hosting the local, state, and regional FIRST LEGO® LEAGUE competitions gave students the opportunity to explore the competitive art of science and robotics.

The Center continues to promote President Clinton’s commitment to healthy living through specialized programs and activities. In 2011, Forty Two, the Center’s on-site restaurant, began its Student Chef Series, an in-school program where students and staff join Forty Two chefs to make healthy snacks and educated food choices. And the recently dedicated Clinton Presidential Park Bridge and the William E. “Bill” Clark Wetlands offered exceptional venues for exercise and recreation and serve as the site for a number of school field trips, cycling events, walks, and fun runs each year.

2011 Program Highlights

More than 100,000 hours of direct field service work completed by Clinton School students, translating to a community impact valued at $1.6 million

More than 2.4 million visitors since opening

350,000 hours dedicated by volunteers

2011

The Clinton School of Public Service offers a Masters of Public Service degree that gives students the knowledge and experience to further their careers in the areas of nonprofit, governmental, volunteer or private sector service.

Each year, the Clinton Foundation and the Clinton School welcome speakers from around the world to The Frank and Kula Kumpuris Distinguished Lecture Series at the Center. In 2011, the series featured Secretary of Homeland Security Janet Napolitano who discussed the 10th anniversary of September 11. The series also featured Secretary of State Hillary Rodham Clinton who spoke about a range of pressing world issues. “Our work around the world holds the key to our prosperity and security right here at home,” Secretary Clinton said. In addition, she reflected fondly upon her time in Arkansas and the Center. “I’m very proud of every part of this Center – the Library, the Foundation, and the School.”

In 2011, the Clinton School admitted its seventh class of 38 students, giving the school a total enrollment of more than 70 students from across the country and around the world. Second-year students visited 19 countries to complete 31 international public service projects with organizations such as the Desmond Tutu Peace Center, Winrock International, and Heifer International.
Building on a lifetime of public service, President Bill Clinton established the William J. Clinton Foundation with the mission to improve global health, strengthen economies, promote healthier childhoods, and protect the environment. The Foundation fosters partnerships among governments, businesses, NGOs, and private citizens – leveraging their expertise, resources, and passions – to turn good intentions into measurable results.
## 2011 FINANCIALS

### STATEMENT OF ACTIVITIES

**Year Ended December 31, 2011 | GAAP Basis | Unaudited**

#### REVENUE AND SUPPORT

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions</td>
<td>$107,949,000</td>
</tr>
<tr>
<td>Grants</td>
<td>$134,333,000</td>
</tr>
<tr>
<td>Other Revenue</td>
<td>$10,942,546</td>
</tr>
<tr>
<td><strong>TOTAL REVENUE AND SUPPORT</strong></td>
<td><strong>$253,224,546</strong></td>
</tr>
</tbody>
</table>

### EXPENSES (PERCENT OF TOTAL EXPENSES)

**PROGRAM SERVICES**

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Clinton Health Access Initiative</td>
<td>$164,545,000</td>
<td>65.9%</td>
</tr>
<tr>
<td>Clinton Global Initiative</td>
<td>$17,938,000</td>
<td>7.2%</td>
</tr>
<tr>
<td>Clinton Climate Initiative</td>
<td>$9,780,000</td>
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<tr>
<td>Clinton Giustra Sustainable Growth Initiative</td>
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<tr>
<td>Other Programs</td>
<td>$30,633,000</td>
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<tr>
<td>Management and General</td>
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<tr>
<td>Fundraising</td>
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<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$249,858,000</strong></td>
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</tr>
</tbody>
</table>

**Change in Net Assets**  
$3,366,546

**Net Assets, Beginning of Year**  
$199,426,624

**Net Assets, End of Year**  
$202,793,170

### STATEMENT OF FINANCIAL POSITION

**As of December 31, 2011**

#### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>CASH AND CASH EQUIVALENTS</td>
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<tr>
<td>Unrestricted</td>
<td>$10,800,000</td>
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<tr>
<td>Committed</td>
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<tr>
<td>Restricted</td>
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<tr>
<td>Restricted–UNITAID and Other Grants¹</td>
<td>$37,583,000</td>
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<tr>
<td>FIXTURES AND OTHER</td>
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</tr>
<tr>
<td>Clinton Presidential Center²</td>
<td>$107,178,000</td>
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<tr>
<td>Other Fixed Assets</td>
<td>$7,491,000</td>
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<tr>
<td>Inventory and Accounts Receivable</td>
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<tr>
<td>Multiyear Pledges</td>
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<td>Prepaid Expenses</td>
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<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$243,389,000</strong></td>
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#### LIABILITIES AND NET ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>LIABILITIES</td>
<td></td>
</tr>
<tr>
<td>Accounts Payable and Accrued Expenses</td>
<td>$7,362,000</td>
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<tr>
<td>Deferred Grant Income¹</td>
<td>$33,233,000</td>
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<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$40,595,000</strong></td>
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</table>

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>NET ASSETS</td>
<td></td>
</tr>
<tr>
<td>Total Net Assets</td>
<td>$202,794,000</td>
</tr>
</tbody>
</table>

¹ Represents funds received for grants that have not been disbursed.

² The Clinton Presidential Center is run by the National Archives under a capital lease with the Foundation, for which no fee is paid to the Foundation.

Charity Navigator has awarded its highest rating of four stars to the Clinton Foundation in recognition of our careful stewardship of contributions and accountability to our supporters.
After leaving office at the start of the new millennium, President Clinton quickly put to work his vision for a new kind of foundation—one that took a transformative approach to global challenges, produced measurable results, and worked across sectors to change lives for the better.

In just over 10 years, based on this core vision—and thanks to your continued support and dedication—we’ve become one of the most effective and fastest growing global nonprofit organizations. Our diverse portfolio of programs is strengthening economies in Africa and Latin America, developing markets for green technology, improving health systems in developing countries, and turning the tide on childhood obesity in the United States.

By building a global network of people, businesses, governments, and nongovernmental organizations, we have also proved that collectively we can change more lives than any one person or group can do alone. With our partners we turn innovative ideas into real solutions, match people with resources, and collaborate directly with people in the communities where we operate to ensure our work can become self-sustaining.

In 2011 our programs continued to grow, as did our donors. More than 20,000 individuals made contributions to support our life-changing work. This generosity has helped 14,000 schools across the United States transform into healthier learning environments; provided the seedlings so farmers in Rwanda and Malawi could plant 4.5 million trees; provided the resources for 33,000 cataract surgeries in Peru, enabling people to return to work and support their families; and supported the Haitian government’s education initiative with a $1.25 million grant to subsidize the cost of education for students. We are proud to say that 92 percent of every dollar donated goes directly to our programs.

And because we put so much of every donated dollar into our work, we can truly say that none of our successes would be possible without our supporters standing behind them. Together, in the years and decades to come, we can continue to carry out President Clinton’s vision and provide people everywhere with the opportunity for a better future. Thank you for believing in our work—and believing that a better world is possible.

Sincerely,

Bruce R. Lindsey
Chief Executive Officer
William J. Clinton Foundation
DECADE OF DIFFERENCE CELEBRATION
In October 2011, the Clinton Foundation celebrated 10 years of work with “A Decade of Difference” concert at the Hollywood Bowl in Los Angeles, California. The event had over 15,000 guests and featured performances by Stevie Wonder, Kenny Chesney (above), Usher, Juanes, Lady Gaga, and K’naan as well as a rare acoustic performance by Bono & The Edge. A collection of short films highlighted the Foundation’s work and impact over the past 10 years.

THE MILLENNIUM NETWORK
Inspired by President Clinton’s vision to encourage the next generation to address global challenges, the Clinton Foundation’s Millennium Network invites future leaders and philanthropists to get involved in the work of the Clinton Foundation. The Millennium Network, led by honorary chair Chelsea Clinton, hosts a series of events in major cities in the United States and abroad. In 2011, events were held in Los Angeles and New York City; in 2012, the Network reached Washington, D.C., Chicago, and London, England. Learn more at www.clintonfoundation.org/millennium-network

HEALTH MATTERS: ACTIVATING WELLNESS IN EVERY GENERATION
In January 2012, the Clinton Foundation held its first conference focused exclusively on health and wellness, Health Matters: Activating Wellness in Every Generation. Held at the start of the Humana Challenge PGA TOUR event, the conference brought together more than 200 stakeholders from the worlds of health care, public policy, business, education, and sports to identify strategies to promote and improve individual health. The closing panel featured (from left to right) Notah Begay III, Dr. David Salter, Dr. Nancy Snyderman, President Clinton, Susan Dell, and James Curleigh.

THE HUMANA CHALLENGE IN PARTNERSHIP WITH THE CLINTON FOUNDATION
In January 2012, the Clinton Foundation teamed up with Humana and Desert Classic Charities for the inaugural Humana Challenge in La Quinta, California. Formerly known as the Bob Hope Classic, this PGA TOUR event challenged players, spectators, and the general public to improve their health by making positive changes in diet, exercise, and lifestyle. The tournament raised and distributed more than $2 million in donations to more than 40 Coachella Valley charities and was voted 2012 Sports Business Awards Sporting Event of the Year. President Clinton joined Tim Finchem (left), commissioner of the PGA TOUR, and Mike McCallister, chairman and CEO of Humana, on the course.
$1,000 could provide five cataract surgeries, restoring hope and independence to individuals in Peru whose vision problems prevented them from earning a living.

$2,500 could install a fitness trail in 10 schools for recess, physical education classes, after-school programs, and school employee wellness.

$5,000 could provide 35 smallholder farmers in Malawi with the resources they need to increase their profits per acre of soy in a year from about $42 each to $364.

$10,000 could help 25 entrepreneurs in underserved communities in the United States receive training that will help their businesses grow and succeed.

$25,000 could help improve the energy efficiency of outdoor lighting in cities around the world.

$50,000 could provide thousands of children with lifesaving anti-malaria and HIV/AIDS medications they need.

GET INVOLVED

President Clinton has inspired people around the world to support the Clinton Foundation in making a measurable, meaningful, and sustainable difference in millions of lives and communities. The Foundation’s life-changing work would not be possible without the continuous support of our friends and donors.

BECOME A CLINTON FOUNDATION AMBASSADOR

Clinton Foundation Ambassadors play a critical role in making a difference in the lives of people around the world. Their annual support enables the Clinton Foundation to fulfill its mission to improve global health, strengthen economies, promote healthier childhoods, and protect the environment. Ambassadors enjoy a unique relationship with the Clinton Foundation and receive special recognition and benefits, including invitations to exclusive briefings and events.

For more information on giving a gift to the Clinton Foundation please call 646.775.9179 or email development@clintonfoundation.org. Checks can be made payable to the William J. Clinton Foundation and sent to:

WILLIAM J. CLINTON FOUNDATION
DEVELOPMENT DEPARTMENT
77 WATER STREET
NEW YORK, NY 10005

Donations to the William J. Clinton Foundation, a 501(c)(3) organization, are tax-deductible as applicable by law.

WAYS TO GIVE

1. GIVE A TAX-DEDUCTIBLE GIFT
   To support the Clinton Foundation’s work, please donate online at www.clintonfoundation.org/support.

2. BECOME A CLINTON FOUNDATION AMBASSADOR
   Ambassadors contribute $1,000 or more annually and join a network of leaders who receive special recognition and benefits from the Clinton Foundation.

3. INCLUDE THE CLINTON FOUNDATION IN YOUR WILL
   Learn more by visiting www.clintonfoundation.org/planned-giving.

4. GIVE A GIFT OF STOCK OR A DONATION FROM YOUR IRA
   The Clinton Foundation would be grateful for your gift of stock or a donation from your IRA. Please contact us at (646)775-9179 or via e-mail at development@clintonfoundation.org.

INVEST IN IMPACT

Photo: The Clinton Foundation is providing Maria Consuelo Alvarado and her child with proper nutrients through programs to reduce malnutrition in Cajamarca, Peru. Photo Credit: José Luis Barrera

Back cover: A mother with her child outside of the Butaro Hospital, Rwanda. Photo Credit: Javanne Guanglia / Clinton Foundation
This report was printed on paper containing 100 percent post consumer waste, reflecting the Clinton Foundation’s commitment to protecting our environment.