Clinton Health Matters Initiative
Northeast Florida Blueprint for Action: 2015 Progress Report
The Clinton Foundation would like to recognize the PGA TOUR and THE PLAYERS Championship for their support and dedication in working to improve the health outcomes for Northeast Florida residents.

Learn more about our work together at ClintonFoundation.org/HealthMatters.
The Clinton Health Matters Initiative (CHMI) works to improve the health and wellbeing of people across the U.S. by activating individuals, communities, and organizations to make meaningful contributions to the health of others. By implementing evidence-based systems, environmental, and investment strategies, we aim to ultimately reduce the prevalence of preventable diseases, close health inequity and disparity gaps, and reduce health care costs associated with preventable diseases, thus improving the quality of life for people across the U.S.
The Clinton Foundation believes that the best way to unlock human potential is through the power of creative collaboration. That’s why we build partnerships between businesses, NGOs, governments, and individuals everywhere to work faster, leaner, and better; to find solutions that last; and to transform lives and communities from what they are today to what they can be tomorrow.
TRANSFORMING COMMUNITY HEALTH

We know that if we want to transform our nation’s health landscape, we must start locally. In our six focus communities—Coachella Valley, Central Arkansas, Northeast Florida, Greater Houston, Adams County, Mississippi, and Knox County, IL—we bring together local stakeholders from across sectors, set local priorities, and create a five-year plan to improve health indicators unique to each community. By working with our strategic partners at the local level, our end goal is to reduce health disparities and create safer, healthier communities for generations to come.

CHMI currently is working in six communities across the United States, affecting 8 million Americans living in those regions.
CLINTON HEALTH MATTERS INITIATIVE:
COMMUNITY TRANSFORMATION IN NORTHEAST FLORIDA

JANUARY 2013
CHMI, the PGA TOUR and THE PLAYERS Championship partner to establish a community transformation region in the five county area of Northeast Florida.

OCTOBER 2013
Baptist Health, Brooks Rehabilitation, Mayo Clinic, St. Vincent’s Healthcare, and UF Health Jacksonville co-sponsor a launch event to introduce the Clinton Health Matters.

OCTOBER–DECEMBER 2013
CHMI conducts listening sessions with over 300 individuals, organizations, and public institutions to learn about the state of health and current efforts and obstacles in Northeast Florida.

DECEMBER 2013
CHMI hosts a day-long Blueprint Convening with stakeholders from across the region to set priorities in each of nine social determinant areas.

MAY 2014
Five stakeholders from Northeast Florida join leaders from across the country at the Closing the Gap Summit, sponsored by CHMI and the Robert Wood Johnson Foundation, to discuss continued efforts to decrease childhood obesity.

JULY 2014
CHMI releases the Northeast Florida Blueprint for Action outlining priorities for actionable change set by the community.

NOVEMBER 2014
The Northeast Florida CHMI Steering Committee is formed to advise the Blueprint implementation across the five counties.

JANUARY 2015
Several Northeast Florida stakeholders attend the annual CHMI Activation Summit in Indian Wells, California. Three stakeholders speak about their efforts to improve health and wellbeing as part of the focus on Community Transformation.

AUGUST 2015
In partnership with the PGA TOUR, CHMI hosts an Employee Health Improvement Forum that engaged 40 representatives from local businesses in building cultures of health in their organizations.

NOVEMBER 2015
CHMI makes its first Northeast Florida progress report to the community.

The following highlights represent examples of a multitude of efforts and accomplishments of community stakeholders. We congratulate these efforts and hope that they inspire others to join the effort to make Northeast Florida a healthier place for all residents.
Delores Barr Weaver Policy Center

**BOLD ACTIONS**

- Expand telemedicine for substance abuse and mental health.
- Develop an integrated regional care and information exchange to increase access points to care and care coordination.
- Grow telehealth systems to increase access to care in rural areas.

**BRIEF DESCRIPTION OF THE WORK TO DATE**

Girl Matters: Giving Girls a Voice provides critical mental health services for girls and their caregivers at no cost. Through educational groups in diversion, SAVVY skill-building groups in detention, care management, therapeutic services, advocacy, and tele-mental health counseling for girls in commitment programs, the Policy Center delivers a continuum of critical behavioral and mental health services to more than 300 underserved girls and their families.

**BRIEF DESCRIPTION OF WORK YET TO DO**

We’ve learned that most girls referred to the Policy Center have suffered severe traumas never previously addressed. As our mental health professionals provide therapy to these resilient girls and young women, many self-disclose that they are victims of sex trafficking. This requires intensive girl-centered, trauma-informed care and a therapist who is willing to establish a therapeutic alliance that honors a survivor’s lived experiences. A survivor of such trauma needs a trusted professional with whom to work through the healing process in her own way.
IMPACT TO DATE

82% of girls receiving individual counseling reported feeling good about changes in their lives

250+ counseling sessions have been conducted with girls and their families

EXPECTED FUTURE IMPACT

A girl’s overall health and wellbeing cannot be separated from the health of her relationships. To effectively address the root causes that lead to poor behavioral and physical health outcomes, we must meet the girl and her family/caregivers in the context of the communities in which they live, learn, and gather. Our work is about creating a culture around girls that supports girls’ strengths and assets and that builds her social bonds—all factors that mitigate trauma and strengthen her resilience.

NOTE ON COLLABORATION

The work we do is collaborative in nature and requires strong relationships with our advocacy and government partners at the local, state, and national level. System reform is made possible through the cultivation of long-term, trusting, relationships with partners committed to this work.

LIST OF INVOLVED PARTNERS

- The Jacksonville Sheriff’s Office
- State Attorney’s Office
- Federal Bureau of Investigation
- Public Defender’s Office
- The Children’s Campaign, Inc.
- Florida Department of Juvenile Justice
I’m a STAR Foundation

**BOLD ACTIONS**

- Develop and begin implementation of a youth-centric strategic plan with youth for youth to address obesity and eating healthy.

- Engage corner stores and other retailers to offer fresh fruit and vegetables at affordable prices.

**BRIEF DESCRIPTION OF THE WORK TO DATE**

The Foundation engages youth, ages 12–18, who create, design, develop, and implement healthy living initiatives in Northeast Florida. I’m a STAR’s (Smart Talented and Resilient) youth leadership team raises awareness and creates initiatives to combat childhood obesity including implementing healthy corner stores and a healthy eating social media campaign. In 2014, STAR students hosted a childhood obesity summit for over 900 youths and adults to contribute to a Youth-led Strategic Plan and Call to Action. The I’m a STAR Foundation is the 2015 1st place winner of the U. S. Conference of Mayors’ childhood obesity initiatives grant.

**BRIEF DESCRIPTION OF WORK YET TO DO**

I’m a STAR’s youth leaders have developed a youth-centric strategic plan to combat childhood obesity and need a national platform to develop and distribute a toolkit to America’s youth. A major part of the strategic plan involves the creation of regional healthy corner stores to combat food deserts that are prevalent in Health Zone 1, an area with the poorest health outcomes in Duval County. Another strategic effort is to provide fresh produce to senior citizens who do not have access to fruits and vegetables. Students endeavor to create partnerships that will make their plan sustainable.
IMPACT TO DATE

4,000 residents impacted by I'm a STAR’s Let’s Move! Jacksonville events over four years

1,000+ participants at STAR student leader workshops

EXPECTED FUTURE IMPACT

I’m a STAR’s long-term goals are to create regional corner stores throughout Northeast Florida; host Let’s Move! Jacksonville events for at least 5,000 participants annually; and host at least ten mini-childhood obesity summits each year for schools and faith-based institutions. The STAR students are determined to make a positive impact on the community and to assist all residents in practicing healthier habits.

NOTE ON COLLABORATION

Collaboration with the Florida Department of Health (Duval County) allows our students to gain increased knowledge and has increased the number of partners in the fight against childhood obesity.

LIST OF INVOLVED PARTNERS

- Duval County Health Department
- Healthy Coalition of Northeast Florida
- Florida Blue
- Duval County Public Schools
- Nemours Hospital
- Duval County Food Policy Council
BOLD ACTIONS

- Implement a Northeast Florida transportation plan to access education and employment opportunities.
- Design and begin implementation of a regional trail and connectivity system that provides access to the beach, river, tributaries, and Intercoastal Waterway to realize the economic and health impacts to the region.

BRIEF DESCRIPTION OF THE WORK TO DATE

For the first time, regional bikeways/greenways organizations, businesses, and support agencies (both governmental and nonprofit) came together to talk about projects on which they are working, exploring ideas for collaboration and sharing ideas. These groups are devising a plan for marketing existing bikeways/greenways to drive demand. Partners are also discussing coordinated regional expansion.

BRIEF DESCRIPTION OF WORK YET TO DO

We eventually need to fill the gaps and connect the existing trails to make a completely connected bikeway trail system. We will continue to discuss upcoming initiatives and prioritizations regionally. Funding and prioritization at the state level will be the barriers that we will overcome to achieve success.
IMPACT TO DATE

45 organizations represented on the bikeways and greenways communications list

7 county maps were updated to reflect available pathways

EXPECTED FUTURE IMPACT

The economic development potential from a coordinated strategic effort with bikeways /greenways is exponential. Product development like this enhances our regional destination’s offerings to visitors, becomes a major quality of life benefit for residents and those relocating to Jacksonville for business, and assists in the efforts to make our city a healthier city.

NOTE ON COLLABORATION

Collaboration is key to this initiative. Nonprofit organizations working with government agencies and officials to provide a product that is useful and safe to both residents and visitors requires everyone to have the same conversation at the same time to see progress.

LIST OF INVOLVED PARTNERS

- Visit Jacksonville
- North Florida Regional Planning Council
- North Florida Transportation Planning Organization & Florida DOT
- Florida Bicycle Association 1st Coast and East Coast Greenways
- State Office of Greenways & Trails
- City of Jacksonville and neighboring municipalities/counties
One Love Foundation

BOLD ACTIONS

• Increase prevention programs to reduce youth crime and youth violence.

• Launch regional study of factors influencing domestic violence and launch a region-wide campaign to prevent domestic violence.

BRIEF DESCRIPTION OF THE WORK TO DATE

The One Love Foundation was started in memory of Yeardley Love, a University of Virginia senior who was a victim of relationship violence. After her death, her family was surprised to learn that 1 in 3 women in this country will be in a violent relationship during her lifetime, and young people ages 16–24 are at greatest risk. Today, One Love is educating, empowering, and activating thousands of young people in a movement to change these statistics using Escalation, our unique and powerful film workshop, as a catalyst.

BRIEF DESCRIPTION OF WORK YET TO DO

We hope to bring Escalation to every college campus in the country, including those in Northeast Florida, and we are philanthropically funding our efforts to ensure cost is no barrier. We also have partnered to bring programming to all high schools in Duval County. Our goal is to educate through Escalation, and then empower and activate students in movements on their own campuses through Team One Love. Though our initial barriers were all related to spreading the word and garnering resources, we have become increasingly known for our innovative approach.
IMPACT TO DATE

97% of participants said they would recommend the workshop to a friend

85%+ participants suggested that *Escalation* be required viewing for all college students

EXPECTED FUTURE IMPACT

We believe that prevention is possible, one student and one campus at a time. *Escalation* is just the beginning. We hope to inspire a youth-led movement by creating more innovative and compelling content that resonates with young people, personalizes relationship violence, and exposes unhealthy behaviors. If we identify and stigmatize the behaviors associated with abuse, we empower students to prevent violence before it starts.

NOTE ON COLLABORATION

Funding partners enable us to develop and distribute the workshop. University and community partners extend our distribution and reach. Partnerships are essential in building a movement, and we are thrilled to be building deep partnerships with the many who want to help.

LIST OF INVOLVED PARTNERS

- The Michael and Kim Ward Foundation
- The Jacksonville Jaguars
- The Community Fund of Northeast Florida
- Jacksonville University
- Edward Waters College
- Hubbard House, Inc.
Jacksonville System of Care Initiative

BOLD ACTIONS

• Develop a Right to Thrive framework to be socialized community-wide.
• Launch a community-wide training effort to adopt, integrate, and translate the Right to Thrive framework.
• Adopt and begin implementation of a framework of “health equity” that delineates optimal requirements for support.

BRIEF DESCRIPTION OF THE WORK TO DATE

The initiative is to establish a Child-Friendly City (CFC) in order to fulfill children’s rights to optimal health and development — their Right to Thrive. Thus far we have: integrated this goal into the JAX 2025 plan and into City Resolution, implemented a Child Ombudsperson, launched a Child-Friendly Schools program, implemented a Baby-Friendly Hospital Initiative, promoted Early Childhood Rights Indicators (ECRI), implemented Frameworks assessment, engaged University of North Florida to implement the CFC Community Assessment, and educated the community on the translation of child rights and equity into program development and outcomes.

BRIEF DESCRIPTION OF WORK YET TO DO

Efforts are underway with program planning, development, and implementation. The CFC initiative is working with UNICEF UK, Canada, and United States. The Children’s Ombudsperson is working to engage the voice of youth and their participation in the community. Frameworks is conducting research on how to communicate about children’s needs and rights. All Jacksonville hospitals have moved along the Baby-Friendly continuum. The initial steps to develop a CFC community assessment have been implemented. The community has been briefed on ECRI. Most initiatives are in their early phases, and will require further development and support — including funding.
IMPACT TO DATE

500+ community members have learned primary research-based communications strategies

10 schools are currently engaged in the Child-Friendly Schools initiative

EXPECTED FUTURE IMPACT

A Child-Friendly City would ensure no child is discriminated against. The best interests of children are considered in all decisions. Children have optimal health and development. Families are supported in their roles to ensure optimal outcomes for their children. Children have a voice and are heard. Children have access to high quality education and health care services. And, children are protected from exploitation in whatever form in private and public sector venues.

NOTE ON COLLABORATION

All initiatives have engaged multiple and diverse community partners and depend on community collaboration for all aspects of their development and implementation. The work would not move forward without partnerships.

LIST OF INVOLVED PARTNERS

• University of Florida
• Jacksonville Children’s Commission
• Duval County Schools
• Partnership for Child Health
• University of North Florida
• Frameworks Institute
Drug Free Duval and Nassau Crime and Drug Abatement

**BOLD ACTIONS**

- Increase substance abuse prevention and mental illness identification training with school counselors, law enforcement, and emergency responders.

**BRIEF DESCRIPTION OF THE WORK TO DATE**

Screening, Brief Intervention, and Referral to Treatment (SBIRT) is a public health approach to early identification, intervention, and treatment services for people with or at risk of substance use disorders. Drug Free Duval initiated a community training and implementation. In 2015–2016 Nassau County prevention counselors will use SBIRT to increase referrals and access to care among youth. SBIRT Northeast Florida deploys this evidence-based tool in a more relational, immediate, and engaging way through a web-based tool, creating immediate identification of needed affirmation, intervention, or treatment and real-time data.

**BRIEF DESCRIPTION OF WORK YET TO DO**

As providers implement, we provide technical support. Next steps include collecting data that our data analyst will compile. We plan to overlay the data using GIS mapping to understand behaviors, consequences, patterns, and opportunities. Ultimately, Drug Free Duval will assist with a roll-out of the strategy throughout the five county area. The largest barriers are the lack of additional time to implement the strategy and confusion about receiving reimbursement via CPT billing codes. We need greater acceptance and usage to get maximum results.
IMPACT TO DATE

35 agencies informed about the SBIRT tool and available training

16 agencies trained in SBIRT and the web-based tool

EXPECTED FUTURE IMPACT

SBIRT Northeast Florida’s goal is to provide universal screening to youth within the five counties. Anticipated impacts include: earlier identification of risky substance abuse related behaviors; reinforcement of positive choices and behaviors; earlier and more consistent intervention of risk behaviors; ability to map patterns of use, and to deploy strategies and resources in a more targeted manner; reduction in substance abuse and addiction.

NOTE ON COLLABORATION

SBIRT Northeast Florida would not exist without collaboration and partnership. Partnership has enabled Drug Free Duval to purchase the web-based application of SBIRT, convene interested organizations, and provide support to execute trainings.

LIST OF INVOLVED PARTNERS

- Florida Department of Children and Families
- Partnership for a Healthy and Drug Free Broward
- State of Florida Partnership for Success
- Jacksonville Children’s Commission
- NOVA Southeastern
- Treatment Providers
Ability Housing of Northeast Florida

**BOLD ACTIONS**

- Preserve, renovate, and/or develop 500 units of affordable housing.
- Identify and provide resources necessary to move all homeless children into appropriate housing.

**BRIEF DESCRIPTION OF THE WORK TO DATE**

Addressing one of the key determinants of health—access to safe, affordable housing—requires cross-system collaboration. Working collectively, the Jacksonville community is developing a comprehensive strategy to ensure each of our neighbors has a home. This has entailed redirecting resources, creating prioritization strategies, and developing new units of affordable housing with a focus on serving veterans and providing supportive housing for persons with complex challenges requiring intensive supports to maintain their housing.

**BRIEF DESCRIPTION OF WORK YET TO DO**

To reach “functional zero,” a state in which no person remains homeless for more than 30 days, requires the commitment from the entire community. Elected officials and leaders within the business, faith, and philanthropic sectors must engage with area nonprofits to identify specific strategies, implement best practices, and increase capacity to rapidly rehouse all persons experiencing homelessness. It will also require active engagement in state and federal policy to advocate for the resources and policies necessary to eliminate homelessness.
IMPACT TO DATE

10% reduction in homelessness
24% reduction in veteran homelessness; 18% reduction chronic homelessness

43 new affordable housing units
for high-acuity formerly homeless persons

EXPECTED FUTURE IMPACT

If successful, this initiative will enable Jacksonville to eliminate homelessness among its veterans; provide supportive housing to all chronically homeless persons; and develop a high-functioning housing crisis response system which quickly returns any person or family with a housing crisis to stable, affordable housing. It will also engage state policy, increasing the capacity of other communities to achieve the same status.

NOTE ON COLLABORATION

Ending homelessness can only be achieved through collaboration and cross-sector coordination. The collective efforts of the Northeast Florida community have demonstrated that homelessness is not an intractable issue; together we can end homelessness.

LIST OF INVOLVED PARTNERS

• Emergency Services & Homeless Coalition
• Jacksonville Chamber of Commerce
• Jacksonville Housing Authority
• United Way of Northeast Florida
• Duval County Public Schools
• U.S. Department of Veteran Affairs
Northeast Florida Healthy Start Coalition

**BOLD ACTIONS**

- Promote comprehensive health education for incarcerated youth.
- Use creative strategies including social media and smart phone technology to address family diet.
- Support education and employment for young black men to accomplish economic self-sufficiency.

**BRIEF DESCRIPTION OF THE WORK TO DATE**

We piloted a text messaging system, CareMessage, at our Northeast Florida Healthy Start Coalition Magnolia Project, a program that works to improve the health and wellbeing of women during their childbearing years with the goal of reducing health disparities and infant mortality. Most clients live in communities with few resources, clinics, healthy food options, and safe spaces. Often clients may be hard to reach after their first visit via telephone, but almost every woman has the ability to text message. Magnolia staff are sending out client-specific messages based on goals that clients set for themselves.

**BRIEF DESCRIPTION OF WORK YET TO DO**

Following a three-month pilot, we are expanding our Fatherhood Program and Healthy Start Care Coordinators. To measure our effectiveness, we will assess whether clients are more likely to attend appointments with CareMessage and compare clients’ health to other non-CareMessage clients. While text messaging does not replace the therapeutic effects of in-person support, it may enhance communication between visits. Access to care is a significant barrier in our community and being able to stay in touch with clients when they are away from case management support is key.
IMPACT TO DATE

96% of teens who were abstinent while in the teen health project continued abstinent behavior.

16,000+ mothers & babies were served in 2014 through Healthy Start.

EXPECTED FUTURE IMPACT

Infant mortality touches on housing, education, health, social issues, employment, and environment. To achieve our targeted reduction in infant mortality, we must ensure that men and women have the appropriate resources. With increased access to preventative services for men and women, more youth will be able to graduate from high school before becoming pregnant. Targeted outreach and increased access to primary care for expectant mothers will help reduce premature births and low birth weight babies. Support for new mothers will aid in facilitating safer sleeping practices, whereby babies sleep alone, on their backs, and in a crib. Inclusion of men in the reproductive health process will allow more children to have a father present in their lives.

NOTE ON COLLABORATION

Partnerships are so important! Access to care is a barrier and being able to stay in touch with our clients when they are away from case management support is key.

LIST OF INVOLVED PARTNERS

- Florida Department of Health: Baker, Clay, Duval, Nassau, St. Johns
- Children’s Home Society
- Gateway Community Services
- UF Health/Shands
- Early Head Start
- Healthy Families
Walgreens Pharmacy

BOLD ACTIONS

• Engage corner stores and other retailers to offer fresh fruits and vegetables at affordable prices.
• Develop and begin implementation of a youth-centric strategic plan with youth for youth to address obesity and healthy eating.
• Expand and share effective drug policies across Northeast Florida to ensure that there are consistent substance abuse policies across the five counties.

BRIEF DESCRIPTION OF THE WORK TO DATE

Walgreens Pharmacy identified that half of its locations operate in food deserts. In 2011, Walgreens joined Let’s Move!, and began converting 1,500 locations to provide more healthy food options. The Jacksonville Market was not initially selected, but we decided to meet with local farmers and vendors to establish a network to provide fresh foods and vegetables to our locations in Health Zone One in Duval County. Simultaneously, the Jacksonville Market made an effort to discuss and share effective drug policies with our prescribers, patients, and the communities we serve.

BRIEF DESCRIPTION OF WORK YET TO DO

We have opened a channel of fresh fruits and vegetables to our locations in Health Zone One. We are looking to expand those options to include full meals. As we grow options, we will be looking to expand education for our customers and community members.

Our efforts in preventing prescription drug abuse have made great advances over the last year. We continue to educate our prescribers, and we are expanding to include some of our community partners. We want to leverage our resources to help distribute unbiased information to everyone.
**IMPACT TO DATE**

<table>
<thead>
<tr>
<th>100% of the Walgreens Pharmacy</th>
<th>100% of the Walgreens Pharmacy</th>
</tr>
</thead>
<tbody>
<tr>
<td>locations in the Health Zone One food desert now have fresh fruit and vegetables available</td>
<td>locations have implemented a ‘Good Faith Dispensing’ Policy</td>
</tr>
</tbody>
</table>

**EXPECTED FUTURE IMPACT**

We would like to continue our work by expanding healthy food access in our local food deserts. Our plan allows for all Walgreens in the area to utilize the vendor network to provide fresh fruit and vegetables. The next step is expanding education to our communities, and to show how easy (and tasty) a healthy meal is to prepare.

Our goals with prescription drug abuse are to continue to drive communication between prescribers, pharmacies, and patients. This includes hearing what the community is asking, and helping all of our local partners.

**NOTE ON COLLABORATION**

Collaboration is a wonderful tool to get ideas and actions to implementation quickly. We have been able to help some of our partners, who may not have a large reach, get to the table of the drug abuse discussion and get produce into our stores.

**LIST OF INVOLVED PARTNERS**

- Black Hog Farm
- Drug Free Duval
- Friends of Hemming Park
- I’m a STAR Foundation
ED BURR
Founder, President and CEO, GreenPointe Holdings

MICHELLE BRAUN
CEO, United Way of Northeast Florida

RENA CAUGHLIN
CEO, Nonprofit Center of Northeast Florida

TIM COST
President, Jacksonville University

JOHN DELANEY
President, University of North Florida

DANIEL DAVIS
President, JAX Chamber

KERRY DUNLAVEY
Director, Florida Department of Health in Baker County

BETH EIFERT
Founder, Shaping Clay

PAT GERAGHTY
Chairman and CEO, Florida Blue

HUGH GREENE
CEO, Baptist Health

WINIFRED HOLLAND
Director, Florida Department of Health in Clay County

THE HONORABLE MIA JONES
Representative, Florida House of Representatives

ALLISON KELLER
Senior Vice President, PGA TOUR

MARK LAMPING
President, Jacksonville Jaguars
MATT RAPP
Executive Director, THE PLAYERS Championship

CHUNG RUTTER
Senior Architect, RS&H

DR. KELLI WELLS
Director, Florida Department of Health in Duval County

SUSAN WOODFORD
Executive Director, Nassau Crime and Drug Abatement

JACKIE WRIGHT
Executive Director, Baker County Council on Aging
The Clinton Foundation convenes businesses, governments, NGOs, and individuals to improve global health and wellness, increase opportunity for girls and women, reduce childhood obesity, create economic opportunity and growth, and help communities address the effects of climate change. Because of our work, more than 30,000 American schools are providing kids with healthy food choices in an effort to eradicate childhood obesity; more than 85,000 farmers in Malawi, Rwanda, and Tanzania are benefiting from climate-smart agronomic training, higher yields, and increased market access; more than 33,500 tons of greenhouse gas emissions are being reduced annually across the United States; over 400,000 people have been impacted through market opportunities created by social enterprises in Latin America, the Caribbean, and South Asia; through the independent Clinton Health Access Initiative, 9.9 million people in more than 70 countries have access to CHAI-negotiated prices for HIV/AIDS medications; 85 million people in the U.S. will be reached through strategic health partnerships developed across industry sectors at both the local and national level; and members of the Clinton Global Initiative community have made more than 3,400 Commitments to Action, which have improved the lives of over 430 million people in more than 180 countries.